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## Variable Compensation Plan for FY 2015

**TO:** Elected Officials, Agency Directors and Personnel Officers  
State Government Agencies

**FROM:** Deanne Mosley  
Mississippi State Personnel Board Executive Director

**DATE:** May 15, 2014

**SUBJECT: ADMINISTRATION OF THE VARIABLE COMPENSATION  
PLAN FOR FISCAL YEAR 2015**

**A. Statement of Purpose**

Administration of the Variable Compensation Plan for Fiscal Year 2015 shall be governed by the policies and procedures contained herein. These provisions shall supersede all conflicting policies and procedures for administration of salaries published in the *Mississippi State Personnel Board Policy and Procedures Manual*, any additional or replacement manuals, and all subsequent changes to the manual, effective as of close of business on June 30, 2014, and shall become an official attachment to the *Mississippi State Personnel Board Policy and Procedures Manual* for Fiscal Year 2015.

The increase or decrease of any salary under the salary setting authority of the Mississippi State Personnel Board shall comply with the policies below except where Legislative authority specifies otherwise.

The development of the following policies is based upon implementation of Legislative intent as expressed in the following language contained in each state service agency's appropriations act:

With the funds herein appropriated, it is the intention of the Legislature that it shall be the agency's responsibility to make certain that funds required to be appropriated for "Personal Services" for Fiscal Year 2016 do not exceed Fiscal Year 2015 funds appropriated for that purpose, unless programs or positions are added to the agency's Fiscal Year 2015 budget by the Mississippi Legislature. Based on data provided by the Legislative Budget Office, the State Personnel Board shall determine and publish the projected annual cost to fully fund all appropriated positions in compliance with the provisions of this act. It shall be the responsibility of the agency head to ensure that no single



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personnel action increases this projected annual cost and/or the Fiscal Year 2015 appropriations for "Personal Services" when annualized, with the exception of escalated funds. If, at the time the agency takes any action to change "Personal Services," the State Personnel Board determines that the agency has taken an action which would cause the agency to exceed this projected annual cost or the Fiscal Year 2015 "Personal Services" appropriated level, when annualized, then only those actions which reduce the projected annual cost and/or the appropriation requirement will be processed by the State Personnel Board until such time as the requirements of this provision are met.

Funds are provided herein for a One Thousand Dollar (\$1,000.00) salary increase for full-time employees, or pro-rated for part-time employees, which shall be awarded to each employee that has not received a salary increase since July 1, 2010, and that is making an annual salary of less than Thirty Thousand Dollars (\$30,000.00) as of June 30, 2014.

The State Personnel Board shall not approve or process personnel action for any employee unless the employee has not received a salary increase since July 1, 2010, and for such an employee the increased amount shall not exceed Five Percent (5%); however, the following conditions are to be exempted: the award of teacher salary increments; the advancement of a trainee/cadet to the next level of a bona fide career ladder; the award of an educational benchmark for the attainment of a Certified Public Accountant License or higher level professional certification; the immediate replacement of a departing employee with an employee from within state service at a salary level of the departing employee or the FY 2015 promotional formula, whichever is less; the emergency appointment of nurses, pharmacists or other health care and child protection professionals at a salary to be determined by the State Personnel Board or any other requested action of the agency that has been specifically authorized by the Legislature.

Any transfers or escalations shall be made in accordance with the terms, conditions and procedures established by law or allowable under the terms set forth within this act. The State Personnel Board shall not escalate positions without written approval from the Department of Finance and Administration. The Department of Finance and Administration shall not provide written approval to escalate any funds for salaries and/or positions without proof of



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availability of new or additional funds above the appropriated level.

No general funds authorized to be expended herein shall be used to replace federal funds and/or other special funds which are being used for salaries authorized under the provisions of this act and which are withdrawn and no longer available.

**Where the Legislature has authorized agency-specific exemptions to the above restrictive language and/or the Legislature has designated agency-specific actions that may be processed in FY 2015, MSPB will process those transactions within the parameters herein provided.**

**B. Coverage of these Policies**

1. These policies shall govern employee salary increases and position changes for:
  - a. State service employees and positions, and
  - b. Non-state service employees and positions excluded from the state service by *Mississippi Code of 1972, Annotated*, Section 25-9-107(c), but subject to Mississippi State Personnel Board salary setting authority as listed below:
    - (1) Part-time employees and positions [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xi)];
    - (2) Persons appointed on an emergency basis [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xii)];
    - (3) Time-limited employees and positions [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xiv)];
    - (4) Administrative heads appointed by the Governor, board, commission or other authority, unless otherwise fixed by statute [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xv)];
    - (5) Administrative officers, deputies, bureau chiefs, and directors and their positions [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xvi)]; and



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- (6) Personnel employed by the Mississippi Department of Wildlife, Fisheries and Parks and the Mississippi Department of Marine Resources as law enforcement trainees (cadets) [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xxi)].
2. Agencies or positions with statutory exclusion (not under the salary setting authority of the Mississippi State Personnel Board and not subject to the compensation policies of this memorandum) are listed below:
  - a. Non-state service agencies [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (i) (ii) (iii) (iv) (vii) (viii)];
  - b. Non-state service occupations [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (v) (vi) (ix) (xiii) (xvii)];
  - c. Non-state service positions of associate director, deputy directors and bureau directors within the Department of Agriculture and Commerce [Refer, *Mississippi Code of 1972, Annotated*, Section 25-9-107 (c) (xix)];
  - d. Non-state service positions of deputy superintendents, associate superintendents and divisional directors within the State Department of Education [Refer, *Mississippi Code of 1972, Annotated*, Section 37-3-13 (1)], also, employees of the State Department of Education, not including any school attendance officer, for a period of two years beginning July 1, 2014, pursuant to Sections 25-9-127, 37-3-13, 37-3-25, 37-3-95, 37-13-80, and 43-5-8 of the Mississippi Code;
  - e. Non-state service positions of associate directors, deputy directors and bureau directors within the Mississippi Development Authority [Refer, *Mississippi Code of 1972, Annotated*, Section 57-1-5 (3) (c) (xi)]; and
  - f. Employees of the Department of Marine Resources for a period of six months after the passage of Senate Bill 2579 (Regular Session 2014), which provides that personnel actions of the Department of Marine Resources Executive Director are exempt from MSPB rules, regulations, and procedures [Refer, *Mississippi Code of 1972, Annotated*, Section 49-15-11(2)].



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3. Salaries set by statute shall be implemented strictly in accordance with Legislative intent [Refer, *Mississippi Code of 1972, Annotated*, Sections 25-3-31 and 25-3-35].

### **C. Policy Provisions for Implementation of Legislative Intent**

1. Realignment

Funds were not appropriated for all agencies, boards, and commissions for this component of the Variable Compensation Plan for Fiscal Year 2015.

2. In-service Cost of Living Allowance (COLA)

Funds were appropriated for a mandatory One Thousand Dollar (\$1,000.00) salary increase for full-time employees, or pro-rated for part-time employees, to be awarded to each employee that has not received a salary increase since July 1, 2010, and that is making an annual salary of less than Thirty Thousand Dollars (\$30,000.00) as of June 30, 2014.

Funds were not appropriated but optional salary increases of up to five percent (5%) are allowed for all other employees who have not received a salary increase since July 1, 2010.

3. Reallocations

Funds were not appropriated for all agencies, boards, and commissions for this component of the Variable Compensation Plan for Fiscal Year 2015.

4. Longevity

Funds were not appropriated for all agencies, boards, and commissions for this component of the Variable Compensation Plan for Fiscal Year 2015.

5. Productivity

Funds were not appropriated for all agencies, boards, and commissions for this component of the Variable Compensation Plan for Fiscal Year 2015.

6. No Increase to Appropriated Dollars or Projected Annual Cost

On or about July 1, 2014, the Mississippi State Personnel Board staff shall publish the projected annual cost to fully fund all appropriated positions.



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- a. It shall be the responsibility of the agency head to ensure that no single personnel action increases this projected annual cost when annualized.
- b. At the end of each day, the Mississippi State Personnel Board will publish a report indicating the flexibility available to each agency with regard to the projected annual cost or the appropriated dollars.
- c. If the Mississippi State Personnel Board determines the agency has taken an action that would cause the agency to exceed this projected annual cost when annualized, then the action will not be processed until such time as the agency has sufficiently reduced the projected annual cost and/or the appropriation requirement.
- d. This language is not intended to stop the escalation of time-limited positions. Escalations shall not be considered to cause an agency to exceed the established limits and will not be accounted for in the monthly reports relative to this language.

### **D. Scope of Mississippi State Personnel Board Executive Director Authority**

#### 1. Requests for Action

All requests for action under the Variable Compensation Plan for Fiscal Year 2015 shall cite the section of the policy which authorizes such requests and action by the Mississippi State Personnel Board.

#### 2. Fiscal Year 2015 Promotional Formula

The Fiscal Year 2015 Promotional Formula shall be applied for promotional transfers, upward reallocations, upward reclassifications, and realignments as directed below. The promotional formula is utilized for the purpose of calculating the promotional max salary. **The actual award up to the max salary is at the discretion of the agency head.** The promotional max salary is the maximum that may be awarded. Unless otherwise permitted by law, no single event, including promotion, reclassification or reallocation, shall exceed the greater of (1) the difference between the starting salary of the current classification and the new classification added to the employee's current salary, or (2) the salary that could be paid to an equally qualified, newly hired employee. The authorized salary for promotion to a vacant position is determined under the following provisions:



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- a. When the current salary is greater than the old starting salary, the PRO MAX is equal to the difference between the old and the new starting salaries added to the current salary.

**EXAMPLE**

Current Salary: \$18,220.80  
Old Start Salary: \$12,648.12  
New Start Salary: \$18,408.60

$$\begin{aligned} & \$18,408.60 - \$12,648.12 = \$ 5,760.48 \\ & \$ 5,760.48 + \$18,220.80 = \$23,981.28 \text{ PRO MAX} \end{aligned}$$

- b. When the current salary is less than or equal to the old starting salary, PRO MAX is equal to the start salary of the new position.
- c. Where the promotional increase authorized under the promotional formula is less than the salary that could be authorized for a new hire (ten percent above start), Promotional Flex may be awarded under the same criteria set forth under the provisions for "New Hire Flexibility," Section D.5.b.
- d. The promotional maximum (PRO MAX) should not exceed the end salary of the classification to which promoted.
- e. For realignments, maximum eligibility shall be the difference between the old and new starting salaries.
- f. **Under the appropriations language included in Section A of this policy, in the event an employee transfers to another position within or outside the agency or leaves state service, the hiring agency may replace that employee with an individual from within state service at a salary level up to that of the departing employee or using the FY 2015 Promotional Formula, whichever is less.**

3. Reallocations and Realignment

**Appropriations language, as included in Section A of this policy, does not allow reallocations of filled positions and does not allow realignment for FY 2015 in the absence of agency-specific Legislative authority. However, appropriations language, as included in Section A of this policy, does allow reallocation of vacant positions.**



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All requests for reallocation and realignment must be justified and submitted by the requesting agency as outlined in the *Mississippi State Personnel Board Policy and Procedures Manual* for approval by the Mississippi State Personnel Board or the Mississippi State Personnel Board Executive Director.

Agencies with misclassified positions may include requests for reallocation in their Fiscal Year 2016 Budget Request. However, each agency head shall have the opportunity to document the immediate need for a reallocation by demonstrating that a bona fide staffing need exists that cannot be adequately addressed through normal budget procedures. The Mississippi State Personnel Board will consider reallocations outside the Legislative process only upon certification by the agency director that adequate funds are available.

For filled positions, agencies must submit a copy of a State of Mississippi Application, completed, and signed by the incumbent with a screen print of the appropriate "Reallocation/Reclassification" screen stapled to the front. Only those individuals meeting the education and experience requirements as reflected in the minimum qualifications of the job class will be reallocated. In those cases where individuals do not meet the minimum qualifications for the job classification to which the position is to be reallocated, agencies must resubmit the requested reallocation in their Fiscal Year 2016 Budget Request, if such reallocation is still required.

If an employee who has received a reallocation returns to his/her previous classification within twenty-four (24) months, the employee shall return to his/her salary before the reallocation, except as may be adjusted by Legislative increases.

Reallocations not submitted in accordance with these provisions shall be returned without action.

a. Upward Reallocations

The Mississippi State Personnel Board Executive Director shall evaluate the requested classification and shall make recommendations to the Mississippi State Personnel Board as to the action to be taken on a request for the upward reallocation of a **filled** position that functions in a management or supervisory capacity at the Bureau Director II level or higher (typically has a starting salary more than \$53,600). All other requests for





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reallocation may be approved by the Mississippi State Personnel Board Executive Director.

Requests for upward reallocations for Information Technology classifications shall also be considered on a case-by-case basis by the Mississippi State Personnel Board with recommendation by the Information Technology Professional Development Committee (ITPDC). *See the Administrative Policies and Procedures for the Special Compensation Plan for Information Technology Classifications for Fiscal Year 2015.*

- (1) Reallocations which require Mississippi State Personnel Board Executive Director approval must be accompanied by **detailed** on-line justification. The agency must also submit to MSPB staff the appropriate Job Content section(s) of the Performance Development Assessment or Role Description Questionnaire(s), and organizational chart(s), with a screen print of the "Reallocation/Reclassification" attached. **Agencies are encouraged to submit all required documentation electronically.**
- (2) Reallocations which require Mississippi State Personnel Board approval must include those items listed in subsection (1) above, as well as a detailed letter of justification signed by the agency head or his/her designee.

b. Lateral Reallocations

All lateral reallocations must be justified and submitted by the requesting agency in accordance with Mississippi State Personnel Board policies and procedures. The authorized salary for the lateral reallocation of a filled position is no more than the current salary before the reallocation. However, where the salary authorized for the lateral reallocation is less than the salary which could be authorized for a new hire (ten percent above start), salary flexibility may be awarded under the same criteria set forth under the provisions for "New Hire Flexibility," Section D.5.b.

c. Downward Reallocations

All downward reallocations must be justified and submitted by the requesting agency in accordance with Mississippi State Personnel Board policies and procedures. The salary authorized for the



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downward reallocation of a **filled** position is determined by the following method:

- (1) The authorized salary for any downward reallocation shall be no greater than the difference between the old and the new starting salaries, subtracted from the current salary. However, at agency head discretion, the authorized salary may be reduced to a lower salary within the pay range of the new job class to ensure equitable compensation with other employees in the same classification. A written acknowledgement signed by the affected employee shall accompany all downward reallocations.

**EXAMPLE**

Current Salary:	\$18,408.60
Old Start Salary:	\$18,220.80
New Start Salary:	\$12,648.12

$\$18,220.80 - \$12,648.12 = \$ 5,572.68$   
 $\$18,408.60 - \$ 5,572.68 = \$12,835.92 \text{ MAX}$

- (2) In extraordinary circumstances, the agency may request the Mississippi State Personnel Board Executive Director to allow the employee to remain at his/her current salary as long as the current salary does not exceed the end salary of the new classification.
- (3) Where the salary authorized for the downward reallocation is less than the salary which could be authorized for a new hire (ten percent above start), salary flexibility may be awarded under the same criteria set forth under the provisions for “New Hire Flexibility,” Section D.5.b.

d. **Non-Appropriated Realignment**

The Mississippi State Personnel Board may approve realignments only if a bona fide and verifiable staffing crisis has arisen due to a substantial increase in salaries in the relevant labor market for the subject job class. In such instances, the agency must provide salary survey data compiled from an acceptable relevant labor market and must justify that delayed implementation of the regular realignment would seriously threaten critical agency services.



Generally, only those job classifications which are specific to the requesting agency will be considered for non-appropriated realignment. However, realignment of generic classes will be considered in the case of extraordinary circumstances, such as court-ordered or Legislatively mandated realignment occurring outside the normal budget cycle.

4. Reclassifications

**Appropriations language, as included in Section A of this policy, does not allow reclassifications of filled positions for FY 2015 in the absence of agency-specific Legislative authority. However, appropriations language, as included in Section A of this policy, does allow reclassifications of vacant positions for FY 2015.**

In certain limited circumstances, agency heads may be granted authority by the Mississippi State Personnel Board to reclassify positions within a class series. Once reclassification authority is approved by the Mississippi State Personnel Board, reclassification actions may be implemented at the discretion of the agency head. Each year on a date prior to fiscal year conversion, the Mississippi State Personnel Board allows each agency to submit requests for changes to the authorized schedule of reclassifications. Only reclassifications of classes that are on the authorized reclassification list shall be implemented.

5. Original Appointments

a. Standard New Hire Salary

The authorized salary for a new hire is at or below the starting salary assigned to the class in which the new hire is employed. At the agency head's discretion, a request to increase an employee's salary to the starting salary may be submitted at any time. At no time will a new employee be hired below the federally mandated minimum wage of \$7.25 per hour.

b. New Hire Flexibility/Promotional Flexibility

**Appropriations language, as included in Section A of this policy, only allows new hire flexibility/promotional flexibility at the time of initial hire for FY 2015 in the absence of agency-specific Legislative authority, with the exception of the emergency appointment of nurses, pharmacists or other health care and child protection professionals. However, full new hire**



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**flexibility shall not be awarded if the salary would exceed the salary of the departing employee.**

New Hire Flexibility or Promotional Flexibility may be awarded when the education, experience, or professional certification possessed by the applicant or employee exceeds the minimum requirements for the job classification to which appointed.

Agency heads may request to the Mississippi State Personnel Board Executive Director on a case-by-case basis the award of New Hire Flexibility or Promotional Flexibility. The justification that accompanies each individual request to apply New Hire Flexibility or Promotional Flexibility should specifically address why it is of greater value for the agency to employ persons with experience, education, or professional certification which exceeds the minimum qualifications of the job classification, along with a synopsis of the extraordinary qualifications of the candidate in relation to the minimum qualifications of the classification. Agencies should also include their methodology for determining the award of New Hire Flexibility or Promotional Flexibility.

When awarding New Hire Flexibility or Promotional Flexibility, a review of employees in the same agency and job classification should be made to determine that there would be no salary inequity between individuals who possess the same qualifications. Should the flexibility cause a salary inequity, the agency may request consideration from the Mississippi State Personnel Board Executive Director to award similar flexibility to affected employees.

New Hire Flexibility or Promotional Flexibility shall be computed and awarded using the methodology outlined below or the methodology submitted by the agency, not to exceed the maximums outlined in the criteria below:

- (1) Additional directly related experience of at least one year is valued up to a maximum of five percent (5%); and/or

Additional directly related education of at least one year is valued up to a maximum of five percent (5%); and/or

Professional certification directly related, but in excess of any certification required in the minimum requirements of the job classification, is valued up to a maximum of five



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percent (5%). However, the maximum percentage allowed for a certification shall not exceed the amount set for that certification by the Professional Development Review Committee (PDRC).

- (2) The total cumulative New Hire Flexibility or Promotional Flexibility award for any combination of experience, education, or certification shall not exceed ten percent (10%).
- (3) A SPAHRS screen print of the New Hire Flexibility or Promotional Flexibility request attached to a State of Mississippi Application must be forwarded to the Mississippi State Personnel Board.
- (4) New Hire Flexibility or Promotional Flexibility awards will not be approved in conjunction with job classifications authorized for Recruitment Flexibility.
- (5) In extraordinary circumstances, the agency may request the Mississippi State Personnel Board Executive Director to allow more than the maximum of five percent (5%) for additional directly related experience or more than the maximum of five percent (5%) for additional related education. However, under no circumstances shall the total cumulative New Hire Flexibility or Promotional Flexibility award for any combination of experience, education, or certification exceed ten percent (10%).

c. Agency Head Flexibility

**Appropriations language, as included in Section A of this policy, only allows agency head flexibility at the time of initial hire for FY 2015 in the absence of agency-specific Legislative authority. However, full agency head flexibility shall not be awarded if the salary would exceed the salary of the departing employee.**

Agency Head Flexibility may be awarded to individuals who report directly to the agency head or a key excluded official or advocate substantive agency policy. Requests for Agency Head Flexibility must meet the following criteria:



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- (1) An employee must be classified in the non-state service under Section 25-9-107 (c) (xvi), *Mississippi Code of 1972, Annotated*.
- (2) Agency Head Flexibility increases shall not exceed 25% above the starting salary of the classification.
- (3) If an individual who has received Agency Head Flexibility leaves the Exclude Code 16 position, his/her salary shall be calculated by determining what the salary would have been had he/she not received Agency Head Flexibility.
- (4) Requests for Agency Head Flexibility increases shall be accompanied by the following documentation:
  - (a) Online description of the amount awarded;
  - (b) A signed statement from the employee acknowledging the non-state service status, the amount of salary increase, and the subsequent salary withdrawal upon removal from non-state service status. (*See Attached Form X16-0700.*)

### d. Recruitment Flexibility

**Appropriations language, as included in Section A of this policy, does not allow the approval of recruitment flexibility for new job classes for FY 2015 in the absence of agency-specific Legislative authority, with the exception of emergency appointment of nurses, pharmacists, or other health care and child protection professionals.**

- (1) All requests to recruit applicants at a salary exceeding the assigned starting salary are to be submitted for Mississippi State Personnel Board approval prior to a job offer or appointment of an applicant. Such a request shall be accompanied by a letter of justification from the agency head describing documented recruitment difficulties experienced by the agency.

The recruitment difficulties recognized by the Board include, but are not limited to:



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- (a) Documented recruitment difficulties for a job class which may be attributed to the established minimum or special qualifications of a job; and/or
- (b) Insufficient labor market availability of qualified applicants and/or availability of a limited applicant pool complicated by a salary range for the job, which is not competitive with the relevant labor market.

Misclassification of a position shall not be used as the basis for a recruitment flexibility request.

- (2) Requests for recruitment flexibility approved by the Mississippi State Personnel Board for an entire classification or for a specific position shall be valid for a period of twenty-four (24) months from the effective date of approval. If the agency is unable to fill the position within the twenty-four (24) month period, the Mississippi State Personnel Board Executive Director may authorize an extension of the recruitment flexibility for an additional twenty-four (24) months.
- (3) If within twelve (12) months from the date of hire, the incumbent of a position which has been authorized for recruitment flexibility transfers to a position which has not been authorized for recruitment flexibility, the salary at transfer shall be established by calculating what the incumbent's salary would have been had the position from which he/she transferred not been authorized for recruitment flexibility.
- (4) At the time of hire, the agency shall submit a written acknowledgment signed by the affected employee certifying that he/she has been notified of and fully understands the recruitment flexibility policies and salary calculations.

When awarding Recruitment Flexibility, a review of employees in the same agency and job classification series should be made to determine that there would be no salary inequity between current employees and employees hired using recruitment flex. Should the flexibility cause a salary inequity, the agency may request consideration from the



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Mississippi State Personnel Board Executive Director to award similar flexibility to affected employees.

6. Appointment of New Hires from Agencies or Classifications Not Under the Purview of the Mississippi State Personnel Board

The authorized salary for an individual hired from a State agency or classification not under the purview of the Mississippi State Personnel Board into an agency/classification under the purview of the Mississippi State Personnel Board shall be determined under the provisions for "Original Appointments," Section D.5.

7. Appointment of Executive Directors

For the purposes of this section, the supervisory authority is the individual, board or commission which may terminate an agency head either at will or through due process as specified by legislation. For agencies where no supervisory authority is specified, the Mississippi State Personnel Board will set the salary of the agency head.

a. Initial Salary

The supervisory authority responsible for appointing each Executive Director shall have the flexibility at the time of hire to establish the salary of the appointed official within the appropriate pay range. The salary should be based upon factors directly related to job performance such as previous work experience and educational attainment. The following documentation shall be submitted at the time of the appointment:

- (1) A letter of appointment which includes the salary amount, signed by the Governor or his designee or the chairperson of the appointing board or commission;
- (2) A State of Mississippi Application completed by the employee; and
- (3) A copy of the official board minutes wherein the employment and salary decision was reached if appointed by an appointing board or commission.





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b. Subsequent Salary Increases

**Appropriations language, as included in Section A of this policy, does not allow increases for executive directors for FY 2015 in the absence of agency-specific Legislative authority unless the executive director has not received a salary increase since July 1, 2010. In such cases, the FY 2015 increased amount cannot exceed five percent (5%).**

Upon approval of the Mississippi State Personnel Board Executive Director, supervisory authorities may increase the salary of an Executive Director at any time after initial appointment by submitting the following documentation:

- (1) A letter of appointment which includes the salary amount, signed by the Governor or his designee or the chairperson of the appointing board or commission;
- (2) A screen print of the appropriate "Change Compensation" screen in SPAHRS; and
- (3) A copy of the official board minutes wherein the employment and salary decision was reached if appointed by an appointing board or commission.

In no case will an Executive Director exceed the end salary of the position. However, the salary range of an incumbent Executive Director shall be increased an amount equal to the educational benchmark(s) awarded under the provisions of Section D.10.d.

The salary of an incumbent agency head may not be reduced without approval of the Mississippi State Personnel Board.

c. Executive Salaries Set in Statute

If an Executive Director whose salary is set by statute is transferred or reallocated to an Executive Director position not set in statute, the salary of that individual may be established under the provisions of Section D.7 (a) and (b) above.



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8. Replacement of a Departing Employee

**Appropriations language, as included in Section A of this policy, restricts the salaries for replacement of a departing employee for FY 2015 in the absence of agency-specific Legislative authority.**

**a. In the event an employee transfers to another position within or outside the agency or leaves state service, the hiring agency may replace that employee under one of the following provisions:**

**(1) Current state employees are authorized a salary up to the salary of the departing employee or the FY 2015 Promotional Formula, whichever is less.**

**(2) Individuals hired from outside the state service or from a State agency or classification not under the purview of the Mississippi State Personnel Board shall be hired under the provisions for "Original Appointments," Section D.5.**

**b. If an employee who has been transferred to a higher job class returns to his/her previous classification within twenty-four (24) months, the employee shall return to his/her salary before the transfer, except as may be adjusted by Legislative increases.**

9. Transfers

**Appropriations language, as included in Section A of this policy, restricts the salaries for promotional transfers and lateral transfers for FY 2015 in the absence of agency-specific Legislative authority.**

**a. Promotional Transfers**

**(1) The authorized salary for a promotional transfer is determined under provisions governing the Fiscal Year 2015 Promotional Formula, Section D.2.**

**(2) In the event an employee transfers to another position within or outside the agency or leaves state service, the hiring agency may replace that employee under one of the following provisions:**





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**EXAMPLE**

Current Salary: \$18,408.60  
Old Start Salary: \$18,220.80  
New Start Salary: \$12,648.12

$\$18,220.80 - \$12,648.12 = \$ 5,572.68$   
 $\$18,408.60 - \$ 5,572.68 = \$12,835.92$  MAX

- (1) A written agreement signed by the affected employee shall accompany voluntary demotions.
  - (2) A written acknowledgment signed by the affected employee, or a statement from the appointing authority or his/her designee certifying that the employee has been notified of the demotion, shall accompany involuntary demotions.
  - (3) If an employee who has been promoted returns to his/her previous classification within twenty-four (24) months, the employee shall return to his/her salary before the promotion, except as may be adjusted by Legislative increases.
  - (4) In extraordinary circumstances, the agency may request the Mississippi State Personnel Board Executive Director to allow the employee to remain at his/her current salary, as long as the current salary does not exceed the end salary of the new classification.
  - (5) Where the salary authorized for the demotional transfer is less than the salary, which could be authorized for a new hire (ten percent above start), salary flexibility may be awarded under the same criteria set forth under the provisions for "New Hire Flexibility," Section D.5.b.
10. Policies and Procedures for the Award of Educational Benchmarks for Completion of Training and Development Programs

**Appropriations language, as included in Section A of this policy, restricts the awarding of educational benchmarks for FY 2015 in the absence of agency-specific Legislative authority, to the following educational benchmarks:**



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Certified Accountant License, Accredited Insurance Examiner, Accredited Financial Examiner, Associate's Degree, Bachelor's Degree, National Graduate Trust School, Certified Credit Examiner, Certified Examiner-in-Charge, Certified Financial Examiner, Certified Insurance Examiner, Certified Investigator Program, Certified Information Systems Examiner, Nursing Home Administrator, Certified Operations Examiner, Certified Public Manager, Certified Retirement Counselor, Doctoral Degree, Specialist's Degree, Environmental Permit Manager Program, Environmental Permit Manager Program, Sr., Executive Fire Officer, FBI National Academy Graduate, Forensic Psychology Fellowship, Graduate School of Banking, Human Resources Certification Program, Administrative Services Certification Program, Leadership Education Development/Rehabilitation Services, Licensed Polygraph Examiner, Master's Degree, Mississippi Assessment Evaluator, State Law Enforcement Instructor, Vision Specialist, and Associate Professional in Insurance Regulation.

It is the intent of the Mississippi State Personnel Board to establish policies governing the award of monetary benchmarks for completion of employee training and development programs. These policies are for the purpose of providing employees opportunities to continue acquiring professional skills, knowledge, and expertise.

The Mississippi State Personnel Board Executive Director is authorized to certify requests to award Educational Benchmark increases on a case-by-case basis. Employees may receive an educational benchmark for the possession or attainment of education, licensure, certification, or registration, which exceed the level of minimum qualifications listed for the employee's assigned job class.

a. General Benchmark Policies

- (1) Requests for Educational Benchmark awards are made at the discretion of the agency head.
- (2) No Educational Benchmark shall be awarded for degrees, licensure, certification, or registration, which the incumbent possessed at the time of hire.



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- (3) If the employee being awarded an Educational Benchmark is currently at end salary of his or her classification, or should the benchmark cause an employee's salary to exceed end salary, that portion of the benchmark exceeding end salary shall be paid as a one-time lump-sum payment.
- (4) Any new hire flexibility, recruitment flexibility, or other discretionary compensation awarded for, or in anticipation of future educational achievement, licensure, or certification shall not result in a subsequent award of an Educational Benchmark for the same achievement.
- (5) Educational Benchmarks shall not be awarded for degrees, licensure, certifications, or registrations, which are required by law for performance of job duties.

b. Degrees

Increases in increments of up to five percent (5%) **may** be awarded to employees obtaining one each of the following degrees: Associate's, Bachelor's (in no case shall the cumulative award for the achievement of an Associate's Degree and a Bachelor's Degree exceed five percent (5%)), Master's, Specialist and Doctoral.

c. Licensure/Certification/Registration

Increases of up to five percent (5%) **may** be awarded to employees acquiring licensure, certification, or registration **directly related** to their jobs.

Generally, employees in information technology classifications may only receive increases related to the completion of educational degrees, the Basic Supervisory Course, the Certificate in Supervisory Management, the Certified Public Manager program, and the Stennis Executive Development Institute. However, an employee may be awarded an increase for obtaining a certification developed and administered by their employing agency, which is directly related to the mission of the agency.

d. Educational Benchmarks for Executive Directors

In accordance with Section 25-3-34, *Mississippi Code of 1972, Annotated*, as amended, in addition to the salary established by the Mississippi State Personnel Board for agency heads previously



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included in Section 25-3-33 (said section now repealed), agency heads may receive the award of educational benchmarks as defined in Mississippi State Personnel Board rules for the possession or attainment of any of the following:

- (1) The Certified Public Manager designation;
- (2) A job-related PhD (Doctor of Philosophy) degree which is not required as a minimum qualification of the position;
- (3) A job related certification, licensure, or registration requiring the passage of an examination, which is not required as a minimum qualification of the position.

No such official may receive more than a total of three (3) eligible benchmarks, only one of which may be for a job related certification, licensure or registration.

The end salary may be extended to accommodate educational benchmark increases as provided for in Section 25-3-34 of *Mississippi Code of 1972, Annotated*, as amended.

11. Special Compensation Plans

**Appropriations language, as included in Section A of this policy, does not allow special compensation plans for FY 2015 in the absence of agency-specific Legislative authority, with the exception of the award of teacher salary increments and increases associated with trainee programs.**

Authorization to implement special compensation plans during Fiscal Year 2015 shall be limited. Only special compensation plans reviewed **prior to the start of Fiscal Year 2015** and approved by the Mississippi State Personnel Board for implementation or continuation during the fiscal year shall be certified.

Further, to qualify for a teacher pay increase, agencies must complete Form SPC-0705 (Attached), which certifies that recipients of increases are performing duties directly related to the education of patients/clients.

12. Additional Compensation

**Appropriations language, as included in Section A of this policy, does not allow additional compensation for FY 2015 in the absence of**



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**agency-specific Legislative authority, with the exception of those job classes and positions currently authorized for additional compensation.**

Certification of additional compensation shall be limited to those forms of additional compensation previously approved by the Mississippi State Personnel Board, with the exception of call-back/overtime pay and any other form of compensation that may be subject to the Fair Labor Standards Act during Fiscal Year 2015. The Mississippi State Personnel Board shall consider other requests for additional compensation where the requests are justified by demonstrating that delayed implementation would seriously impair critical agency operations. The Mississippi State Personnel Board shall not consider new requests to undertake additional compensation not currently authorized except as a bona fide staffing need or as a part of the Fiscal Year 2016 budget request.

13. Salary Increases Which Exceed the Agency Head

In accordance with Section 25-3-39, *Mississippi Code of 1972, Annotated*, as amended:

(1) (a) Except as otherwise provided in this section, no public officer, public employee, administrator, or executive head of any arm or agency of the state, in the executive branch of government, shall be paid a salary or compensation, directly or indirectly, greater than one hundred fifty percent (150%) of the maximum salary fixed in section 25-3-31 *Mississippi Code of 1972, Annotated*, as amended, for the Governor, nor shall the salary of any public officer, public employee, administrator, or executive head of any arm or agency of the state, in the executive branch of government, be supplemented with any funds from any source, including federal or private funds. Such salaries shall be completely paid by the state. All academic officials, members of the teaching staffs and employees of the state institutions of higher learning, the State Board for Community and Junior Colleges, and community and junior colleges, and licensed physicians who are public employees, shall be exempt from this subsection. All professional employees who hold a bachelor's degree or more advanced degree from an accredited four-year college or university or a certificate or license issued by a state licensing board, commission or agency and who are employed by the Department of Mental Health shall be





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exempt from this subsection if the State Personnel Board approves the exemption.

(b) The Governor shall fix the annual salary of the Executive Director of the Mississippi Development Authority and the annual salary of the Chief of Staff of the Governor's Office. The salary of the Governor's Chief of Staff shall not be greater than one hundred fifty percent (150%) of the salary of the Governor and shall be completely paid by the state without supplementation from another source. The salary of the Executive Director of the Mississippi Development Authority may be greater than one hundred fifty percent (150%) of the salary of the Governor and may be supplemented with funds from any source, including federal or private funds; however, any state funds used to pay the salary of the Executive Director of the Mississippi Development Authority shall not exceed one hundred fifty percent (150%) of the salary of the Governor. If the executive director's salary is supplemented with private funds, the Mississippi Development Authority shall publish on its website the amount of the supplement and the name of the donor of the private funds.

(2) No public officer, employee or administrator shall be paid a salary or compensation, directly or indirectly, in excess of the salary authorized to be paid the executive head of the state agency or department in which he/she is employed. The State Personnel Board, based upon its findings of fact, may exempt physicians and actuaries from this subsection when the acquisition of such professional services is precluded based on the prevailing wage in the relevant labor market.

(3) The executive head of any state agency or department appointed by the Governor, in such executive head's discretion, may waive all or any portion of the salary or compensation lawfully established for the position.

- a. Compensation, for purposes of this section, is defined as the employee's base salary and any additional or special compensation, less paid fringe, authorized by state or federal law or as otherwise provided in Mississippi State Personnel Board policy. Further, agencies are required to ensure that all employees subject to the overtime provisions of the Fair Labor Standards Act



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of 1938, as amended, are not scheduled to work hours that could cause the employee's total annual compensation to exceed that of the governor or the agency director.

- b. In reference to the language contained in Section 13. (1) (a) above, the Mississippi State Personnel Board shall review requests for salary exemption from the Department of Mental Health for employees who hold a bachelor's degree or more advanced degree from an accredited four-year college or university or a certificate or license issued by a state licensing board, commission or agency on a case-by-case basis.
- c. In reference to the language contained in Section 13. (2) above, the Mississippi State Personnel Board has determined that the salaries of physicians and actuaries are exempt from Section 25-3-39, *Mississippi Code of 1972, Annotated*, as amended.

### 14. Reappointments for Employees Returning From an Authorized Leave of Absence without Pay

The authorized salary for an individual returning from an authorized leave of absence to the same job class from which the individual was separated, and within twelve (12) months of separation, is no more than the current salary at the time of the separation, except as may be adjusted by any salary increase authorized by the Legislature and/or through non-appropriated realignment.

### 15. Reemployment for Employees Returning to State Service after Separation in Good Standing

- a. The authorized salary for an individual returning to state service employment within the same job class from which the individual was separated is no more than the current salary at the time of the separation, except as adjusted by any job class realignment.
- b. The authorized salary for an individual returning to state service employment but to another job classification is determined under provisions for "Original Appointments," Section D.5., without regard to the initial reasons for separation.



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**E. Performance Development System (PDS) Requirements**

A current PDS assessment rating shall be on file and be provided with, or submitted prior to, requests for processing personnel actions.

If you have any questions regarding the Variable Compensation Plan, please contact the Office of Human Capital Core Processes at (601) 359-1406.



**ACKNOWLEDGEMENT OF AGENCY HEAD FLEXIBILITY INCREASE**

I acknowledge by my signature that I have received the Agency Head Flexibility increase below indicated and have reviewed and understand the following guidelines:

- a. I understand that I am classified as non-state service (Exclude Code 16), and therefore, do not have property rights to employment in state government;
- b. I understand that Mississippi State Personnel Board policies and procedures change annually (or more frequently), that such changes or revisions are forwarded to agency heads for dissemination to all employees, and that I am responsible for keeping informed of such changes or revisions;
- c. I understand that the salary determination procedures, and any other policy and procedure provisions, may change without prior notice;
- d. I understand that transfer, reallocation, demotion, agency reorganization or other action may result in the change of my Exclude Code 16 status, and the subsequent loss of my Agency Head Flexibility money; and
- e. I understand that if I leave or am removed from the non-state service status (Exclude Code 16), my salary will be calculated by determining what my salary would have been had I not received an Agency Head Flexibility increase.

Agency Head Flexibility Increase Recipient	Date	Increase Amount
		\$
Agency Head		Date



**CERTIFICATION OF ACADEMIC TEACHER DUTIES**

I acknowledge by my signature that I am acting in the capacity of an Academic Teacher in my respective position, and I have reviewed and understand the following guidelines for receipt of an increase as outlined in Section 37-19-7, *Mississippi Code of 1972, Annotated*, as amended, "Teacher Opportunity Program."

- a. I understand that I am classified in an academic teacher classification, and thus possess a Class A, AA, AAA or AAAA teaching certificate;
- b. I certify that I am directly responsible for the instruction of students in various academic courses offered in an institutional setting;
- c. I understand that the salary determination procedures, and any other policy and procedure provisions, may change without prior notice; and
- d. I understand that transfer, reallocation, demotion, agency reorganization or other action may result in the change of my academic teacher status, and the subsequent cessation of teacher pay increases.

Minimum Programs Recipient/Classification		Increase Amount
		\$
Agency Head	Date	